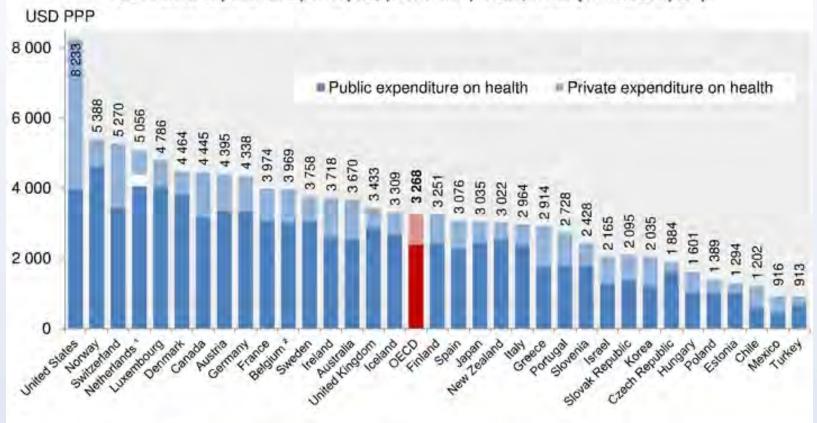
# The Indigent Patient

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UTSW Medical Center and Parkland
Hospital



### US spends two-and-a-half times the OECD average

Total health expenditure per capita, public and private, 2010 (or nearest year)



1. In the Netherlands, it is not possible to clearly distinguish the public and private share related to investments.

Total expenditure excluding investments.

Information on data for Israel: http://dx.doi.org/10.1787/888932315602.

Source: OECD Health Data 2012.



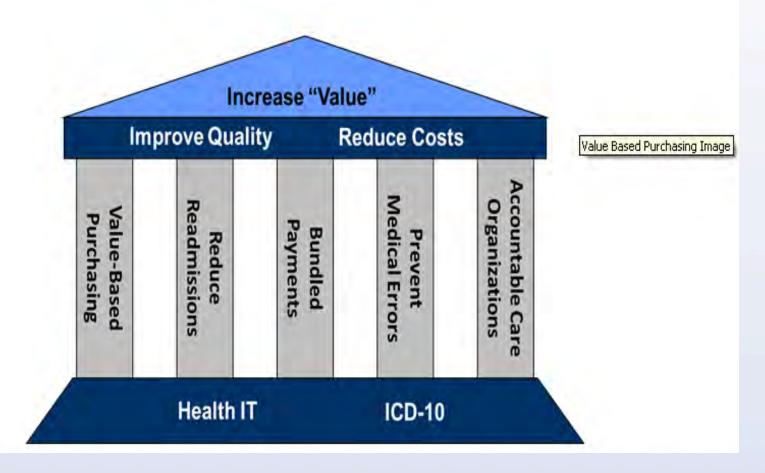
### Where the United States health system does LESS than other countries

	United States	Rank compared with OECD countries	OECD average
Practising physicians	2.4 per 1000 population	26 <sup>th</sup>	3.1 per 1000 population
Doctor consultations	3.9 per capita	29 <sup>th</sup>	6.4 per capita
Hospital beds	3.1 per 1000 population	28 <sup>th</sup>	4.9 per 1000 population
Hospital discharges	131.0 per 1000 population	26 <sup>th</sup>	155.1 per 1000 population
Average length of stay in hospitals	4.9 days	29 <sup>th</sup>	7.1 days

Source: OECD Health Data 2012.



### Value-Based Payment & Delivery Models





## Definition

 "OPAT" refers to the provision of IV antibiotic therapy in at least 2 doses on different days without intervening hospitalization

### Goals

- Allow patients to complete treatment safely and effectively in the comfort of their home or another outpatient site
- Avoid the inconveniences, complications, and expense of hospitalization



# History

- Initial studies from Minneapolis 1977demonstrated feasibility for small group of patients
- 1982 Poretz DM, et.al. JAMA: home parenteral antibiotics service of a community hospital reported successful treatment of 150 pts with invasive infections, including osteomyelitis, bacteremia, septic arthritis, infected orthopedic appliance, pyelonephritis

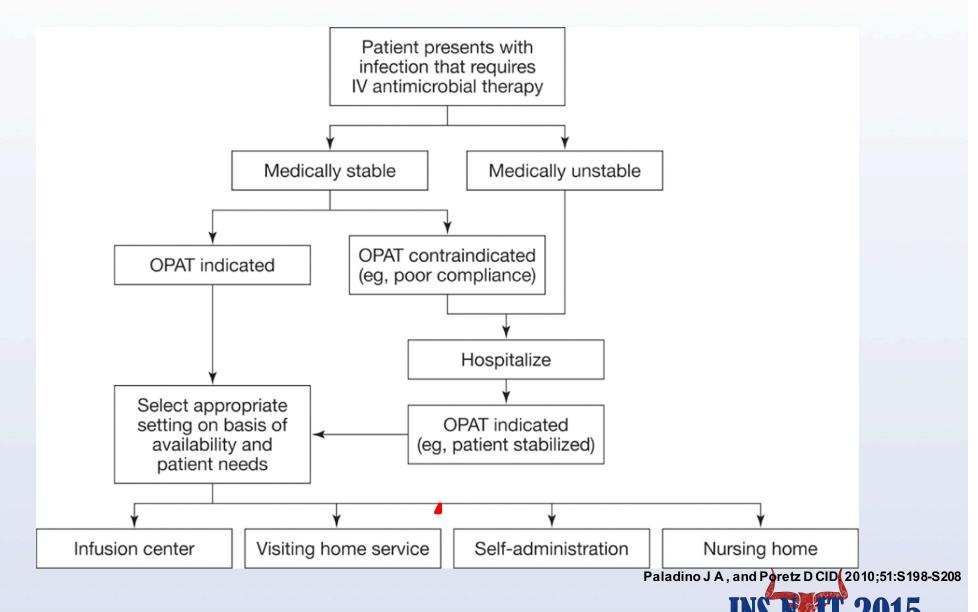


# Background

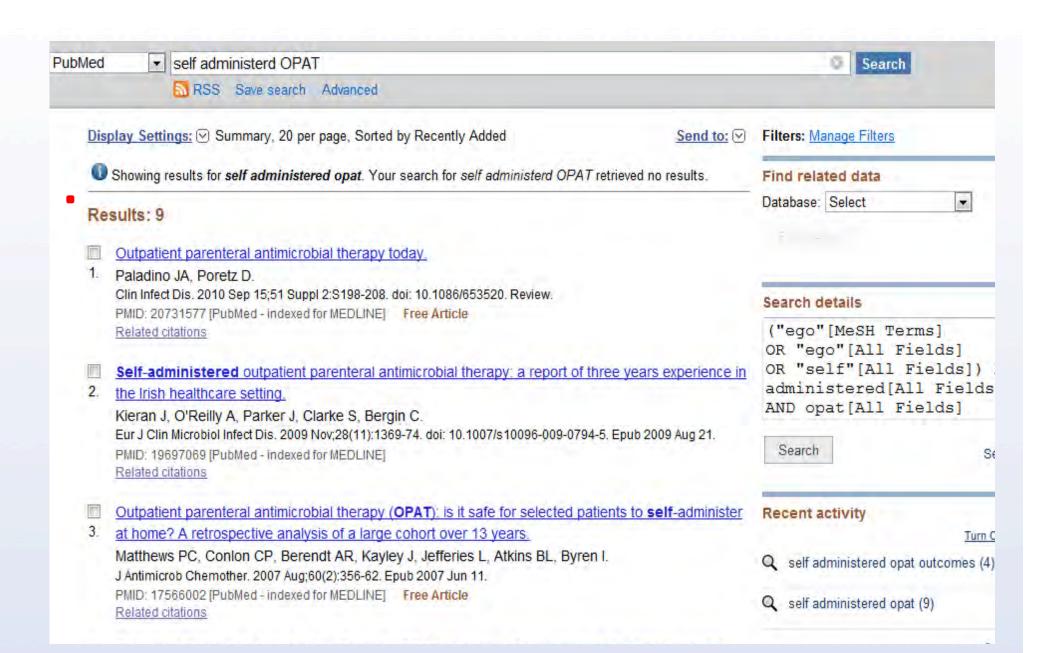
- By 1998, ~ 250,000 individuals treated with outpatient IV antimicrobials annually, generating \$2 billion in revenue
- Growth rate of practice estimated to be >10% annually:
  - increased emphasis on cost containment
  - availability of qd or bid antibiotics
  - technological advances in vascular access and infusion
  - increased acceptance by both pts and physicians,
  - increasing availability of structured services



### Models of outpatient parenteral antimicrobial therapy (OPAT) delivery.



Clinical Infectious Diseases





# Optimizing Care and Resources?

- 36 yo HM with h/o femur fracture s/p ORIF
- Post-op course c/b infection
- Re-admitted to Ortho service and taken to OR for partial removal of hardware
- Started on IV Vancomycin and Zosyn following surgery
- Operative tissue cultures positive for MSSA
- IV Zosyn discontinued and pt kept on IV Vancomycin monotherapy with plan to treat for 6 wks
- Spanish speaking; completed 8th grade; works for construction company; no illicit drug history/tobacco or alcohol use
- Uninsured



# **Project Need**

- Pts with infections requiring long term antibiotics typically receive concentrated diagnostic and therapeutic services in the first several days- then remain in the hospital with low intensity needs/antimicrobial infusions
- While insured pts may be d/c early to home with nursing assistance or to a lower cost nursing facility to complete treatment, unfunded pts usually remain in hospital
- Burden on safety-net hospitals; decreases availability of acute beds for pts presenting with more severe needs
- Parkland's ED cares for > 500 patients/day of whom many are placed on a wait list pending bed availability



# Setting and Intervention

- >800 bed safety-net hospital serving Dallas, TX, launched the Self-Administered Outpatient Parenteral Antibiotic Therapy Program (S-OPAT) transition of care model in 2009
- Developed as an alternative for uninsured patients to complete long-term antibiotic therapy at home comparable to services received in traditional healthcare associated OPAT (H-OPAT) settings
- Allows pts to self-infuse antibiotics at home after completing an inpt evaluation (patient education and competency assessment).
   Patients are then transitioned from the hospital into a dedicated post-discharge OPAT clinic, and followed weekly by nurses for PICC line care and at fixed intervals by physicians to assess clinical response to therapy

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## **OPAT Vision Statement**

 "The OPAT program partners with patients as they transition to the community through the use of *non-traditional methods* and antimicrobial stewardship to improve patient care outcomes and provide value based care that reduces hospital readmissions and maximize hospital resources"



## **Best Practice Methods**

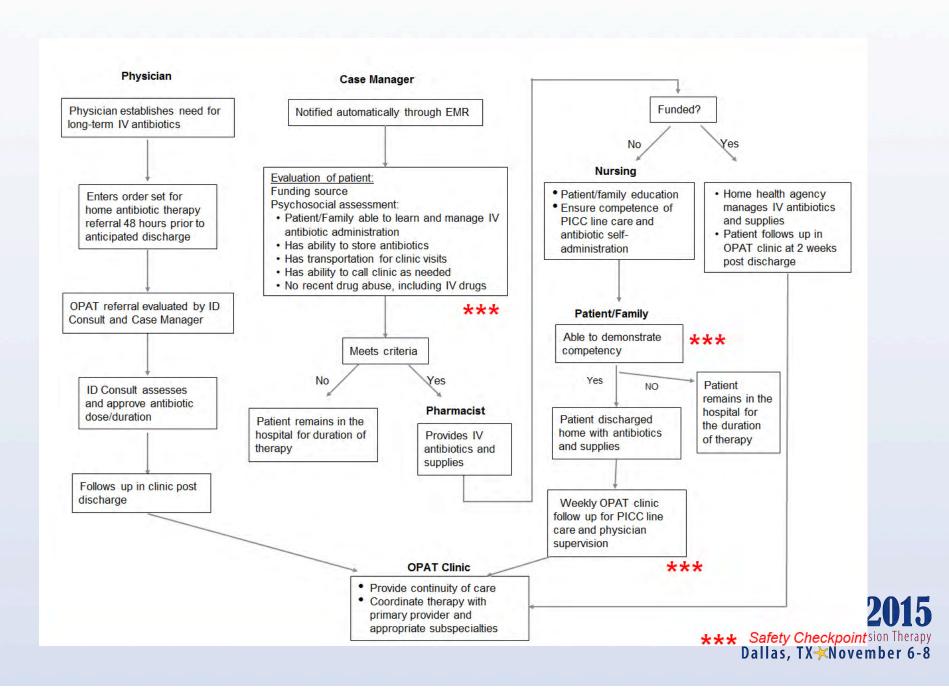
- Established a dedicated multidisciplinary OPAT team: Physician, Pharm D, Care Management, Transitional care RN
- Developed effective multilingual patient education material at the appropriate level of health literacy and employ the "teach back method" for bedside teaching
- Developed a standardized core competency tool to test and record patient's ability to self-administer IV antibiotics and ensure safe discharge from the hospital into OPAT program
- Developed an improved electronic referral flow sheet to include all members from the multi-disciplinary team

# **OPAT Multi-Disciplinary Team**





## **Incorporating Patient Safety into Transition of Care**



## Patient Education

#### Giving Your IV (Intravenous) Antibiotics Through Your PICC Line At Home



Your doctor wants you to have antibiotics through your PICC line at home. These antibiotics treat the infection in \_\_\_\_\_\_\_ . You will need to give yourself these antibiotics for \_\_\_\_\_\_ weeks.

During this time, you will have appointments at the Parkland clinic. It is very important for you to come to these clinic appointments because this is when we will check your blood, and check to be sure you are getting the right amount of the antibiotic. We will also put a fresh, sterile (no germs) dressing over your PICC line 1 (one) time each week at your clinic appointment. Your nurse will check that there is no infection at the place where the tube goes into your body.

Your first appointment is:\_\_\_\_\_\_\_\_,

If you cannot come to this appointment, call 214-590-5061 to make another appointment.

#### Getting ready to give your antibiotic through your PICC line:

- Clean off a clean, dry, flat place with alcohol, to put your supplies on, or put clean, dry paper towels down before you put your supplies down.
- 2. The supplies you will need to give your antibiotic through your PICC line are:
- IV medicine bag
- IV mbing
- IV tubing Extension set
- The blue Microclave cap
- 2 pairs of gloves
- Alcohol pads



3. Always wash your hands before you flush the catheter, or give your antibiotics. Handwashing is the most important way to prevent infection!

- Wash your hands with soap and water for 15 seconds.
   Then rinse and dry with a paper towel or clean cloth towel.
- You can also use an alcohol hand rub instead of washing your hands

y que no tiene manchas o partículas flotando en él. Si no es claro, no lo use, tráigalo a la clínica en la próxima cita. Utilice otra bolsa que está claro.

Mantenga este antibiótico en el refrigerador?

Sí o No

 Cierre la pinza en el tubo o línea y ponga la punta en el puerto en de salida de la bolsa intravenosa de antibióticos.

- Apriete la cámara de goteo para iniciar el flujo del antibiótico IV. Llene la cámara de goteo a la mitad.
- Cuelgue la bolsa a un nivel más alto que su cabeza.
- Abra lentamente la pinza para que el IV antibióticos llene el tubo o línea. Esto empuja todo el aire del tubo.
- · Cierre la válvula con la ruedita o disco.

Recuerde - no deje que la punta del tubo toque nada.

El nombre de su antibiótico IV, que debe ser mezcla es:

Después de haberlo mezclado,

para

conectar

el frasco

Camara

de

llenado

Bolsa con

la solución

Quita el sello antes

de conectar la línea

Inserte la punta

de la línea en la entrada de la bolsa

Apriete y llene

a la mitad la

verifique y asegurarse de que está claro o transparente y que no tiene manchas o partículas flotando en él. Si no está claro o transparente, no lo use. Tráigalo a la clínica en su próxima cita. Utilice otra bolsa que está claro.

Mantenga este antibiótico en el refrigerador? Sí o No

· Mezcle cada dosis al momento antes de usarlo.

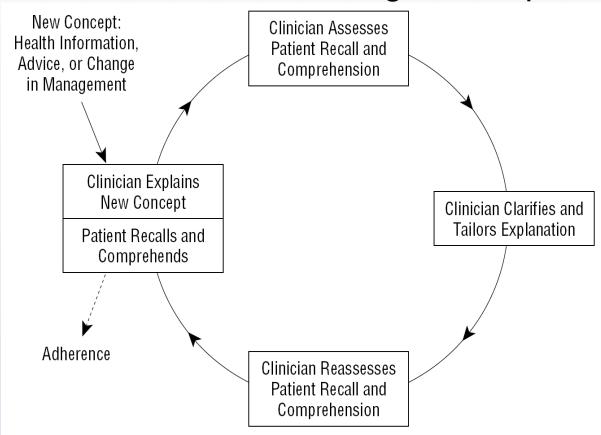
(continúa)

5S Giving Your IV Antibiotics At Home 12/11 Pág. 2 de 7



## **Best Practice Methods**

### Teach-Back: Closing the Loop



Schillinger D, Piette J, Grumbach K, Wang F, Wilson C, Daher C, Leong-Grotz K, Castro C, Bindman A. Closing the Loop Physician Communication With Diabetic Patients Who Have Low Health Literacy. Arch Intern Med/Vol 163, Jan 13, 2003



#### PATIENT/FAMILY COMPETENCY

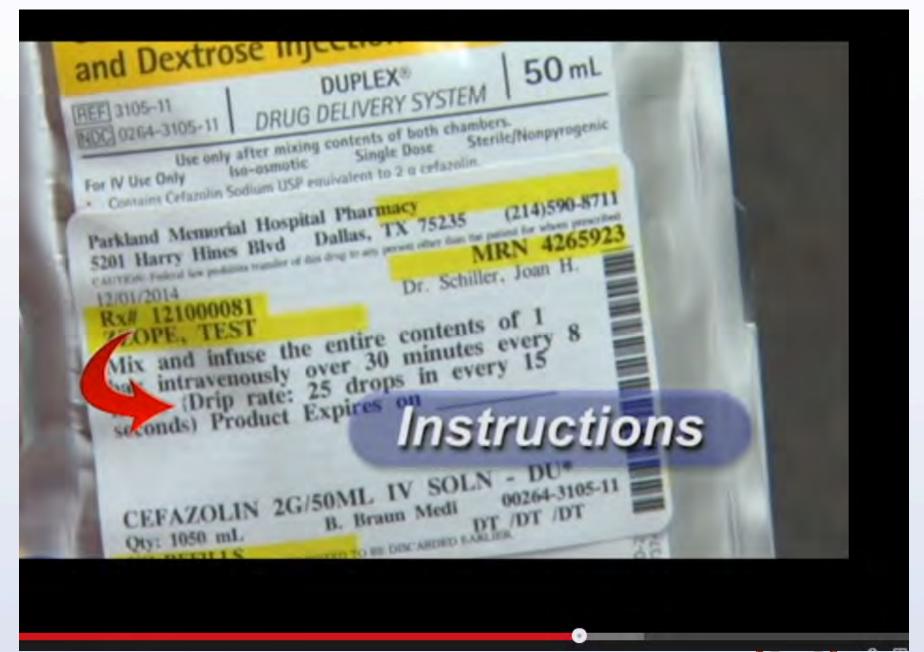
Patient/Family must complete minimum of t	two return demonstrations. MUST show	at least one satisfactory return demo.
Patient discharge is to be canceled if patient	/caregiver is unable to demonstrate a con	mpetency marked with an **.
Caregiver Name:	Relationship to Patient	·
S = Satisfactory	N = Needs more practice	U = Unsatisfactory
	C	CT 110

#### Nurse to date and initial items

ITEM	INITIAL DEMO BY	RETURN DEMO	RETURN DEMO	RETURN DEMO	
Date of demonstration					
State reason for IV antibiotics: "Treat infection in"	1.000	1			
State length of treatment: weeks					
State reason for clinic visits and frequency ("PICC dressing change, lab work; weekly")					
Locate phone number to order antibiotic (last page handout "MAR"; 214 590-8711 option "home antibiotics)					
Clean flat surface with glass cleaner/alcohol and/or lay out clean paper towel for equipment					
Identify equipment used: PICC line, IV tubing, extension set, adaptor, alcohol pad, IV med bag**					
State why washing hands important when accessing line					
Demonstrate proper handwashing or use of alcohol hand rub**					
Check the label on med bag (patient name, med name, exp. date)					
Label IV tubing/check label on IV tubing; change every 3 days or if spikes have touched anything					
Check med: clear without anything in it				1	
Mix powdered medicine into bag, if provided**					
Close roller clamp of IV tubing					
Take cover off outlet port of med bag					
Spike bag with IV tubing without touching spike to anything				1	
Squeeze the drip chamber until half full of liquid					<b>fT 2015</b>
Hang bag above patient's head					
Open the roller clamp and let the fluid fill the tubing					November 6-8
Open the roller clamp and let the fluid fill the tubing					ny of Infusion T <b>Novembe</b>



National Academy of Infusion Therapy Dallas, TX-November 6-8











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Getting Around Parkland

Patient Information & Tools

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Social Work

Pastoral Care

Parkland Community Health

Plan

Health Insurance

Marketplace

Parkland Research

#### Pharmacy

- \* Getting Your Medicine
- \* Mail Order Pharmacy
- \* Pharmacy Help
- \* Educational Videos

Police Department

#### **Educational Videos**

#### Leer esta en español

Whether you are prescribed pills or an injectable medication, correctly using your prescription drugs can be a difficult process. To help you understand your medication and treatment, Parkland is providing educational videos that show every step you need



to follow for some of the most common medications.

Click the sections below to see the educational video of your choice.

(+) Allergies to Drugs

(+) Diabetes

C+) Home Intravenous Antibiotic Administration

(+) Pill Boxes

- † Find us...
- I'm trying to contact...
- O Hospital hours
- 9 Pay my bill
- Our clinics



The Parkland hip team provides expert care for patients in any age group.

Parkland Orthopaedic Hip Clinic

Medical Excellence



OPAT patient video.mp4



# **Quality Improvement Study**

- Aim:
- Determine whether indigent, often poorly educated and mostly non-English-speaking pts in our
- (S-OPAT) program can administer IV
   antibiotics at home as safely and effectively as
   traditionally accepted models of outpatient
   care available to patients with funding for
   healthcare services
- (H-OPAT)



## **Outcomes**

- Safety/Effectiveness: We compared 30-day readmission rates for patients treated in S-OPAT with those patients treated in H-OPAT
- Resource utilization: We calculated total number of hospital bed days saved as reflected by number of days a patient required parenteral antibiotic therapy as an outpatient under the S-OPAT program



### Self-Administered Outpatient Antimicrobial Infusion by Unfunded Patients Kavita P. Bhavan MD, L. Steven Brown, M.S., Robert W. Haley, MD

METHODS: We compared 30-day readmission and 1-year all-cause mortality of OPAT patients treated in our program with those of funded patients receiving conventional third-party administration, all discharged from Parkland Hospital in fiscal years 2010 to 2013. Data were collected from the electronic medical record and the U.S. Census. Multivariable proportional hazard regression models included covariates and a propensity score for selection to OPAT or funded administration

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#### **RESULTS:**

- Of the 1168 patients discharged to receive outpatient antimicrobial therapy, 944
  (81%) were managed in the OPAT program and 224 (19%) by funded third party
  services
- In multivariable proportional hazards regression models controlling for confounding and selection bias, the 30-day readmission rate was 47% lower in the OPAT group (adjusted hazard ratio, 0.53; 95% Cl 0.35 to 0.81; P=0.003), and the 1-year mortality rate did not differ significantly between the groups (adjusted hazard ratio, 0.86; 95% Cl, 0.37-2.00; P=0.73). The OPAT program shifted a median 26 days of inpatient infusion per OPAT patient to the outpatient setting, preventing 27,666 inpatient days over 4 years and freeing an average 26 hospital beds per day

CONCLUSIONS: Self-administered OPAT can be a safe and effective model of treatment for a select group of unfunded, medically stable patients to complete extended courses of intravenous antimicrobial therapy at home.

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## Demographics (Under journal review- please do not distribute)

Table 1. Association of patient	characteristics	with outpati	ent antimicro	bial manageme	nt alternative	and the tw	o outcome me	easures.		
	Outpatient antimicrobial management				Readmitted within 30-days of discharge			Died within 1 year of discharge		
	OPAT Clinic	Funded services		Yes	No		Yes	No		
Variable	(n=944)	(n=224)	P value	(N=211)	(N=957)	P value	(N=61)	(N=1107)	P value	
Age (years)			<0.001			0.45			0.02	
16-24	36 (3.8)	3 (1.3)		4 (1.9)	35 (3.7)		0 (0)	39 (3.5)		
25-44	266 (28.2)	33 (14.7)		58 (27.5)	241 (25.2)		13 (21.3)	286 (25.8)		
45-64	513 (54.3)	100 (44.6)		114 (54.0)	499 (52.1)		28 (45.9)	585 (52.8)		
≥65	129 (13.7)	88 (39.3)		35 (16.6)	182 (19.0)		20 (32.8)	197 (17.8)		
Gender			0.87			0.65			0.33	
Male	583 (61.8)	137 (61.6)		133 (63.0)	587 (61.3)		34 (55.7)	686 (62.0)		
Female	361 (38.2)	87 (38.8)		78 (37.0)	370 (38.7)		27 (44.6)	421 (38.0)		
Race/ethnicity			<0.001			0.89			0.14	
White Non-Hispanic	213 (22.6)	73 (32.6)		56 (26.5)	230 (24.0)		12 (19.7)	274 (24.8)		
Hispanic	461 (48.8)	43 (19.2)		88 (41.7)	416 (43.5)		35 (57.4)	469 (42.4)		
Black Non-Hispanic	236 (25.0)	100 (44.6)		60 (28.4)	276 (28.9)		12 (19.7)	324 (29.3)		
Other	34 (3.6)	8 (3.6)		7 (3.3)	35 (3.7)		2 (3.3)	40 (3.6)		
Language			<0.001			0.85			0.02	
English	599 (63.5)	197 (88.0)		147 (70.0)	649 (67.8)		34 (55.7)	762 (68.8)		
Spanish	322 (34.1)	24 (10.7)		60 (28.4)	286 (29.9)		27 (44.3)	319 (28.8)		
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# Development of a Propensity Score

- Multivariate analysis was done to adjust for possible confounding; Propensity score was calculated to control for selection bias
- Propensity score developed from multivariate logistic regression model predicting OPAT vs HH membership
- Variables in Propensity score model: payor group, disease group, fiscal year, age, central core, language, BMI, DM, and CRI
- Area under ROC curve= 0.91
- Propensity score is the probability of being in the OPAT group contingent on the variables in the model



## 30 Day Re-admissions (Under journal review- please do not distribute)

			Mod	del 1		Model 2				
Variable		aHR	95% CI		P*	aHR	95% CI	P*		
Out	patient IV support				0.002			0.003		
	Funded outpatient services	1.00				1.00				
	OPAT	0.59	0.42 to	0.82	0.002	0.53†	0.35 to 0.81		0.003	
Fun	Funding source				0.001			0.001		
	Medicare, private insurance, charity	1.00								
	Self-pay	1.75	1.25 to	2.47	0.005	1.64	1.15 to 2.32		0.006	
	Medicaid	1.62	1.15 to	2.28	0.001	1.74	1.21 to 2.49		0.003	

Model 1 controls for confounding with covariates

Model 2 controls for selection bias with the propensity
score and for confounding.

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## 1-yr Mortality (Under journal review- please do not distribute)

	Table 4	4. Multiv	ariable	e propor	tional haza	rds regressio	on mode	els of 1	-year m	ortality.
		M	1odel 1				M	1odel 2		
Variable	aHR	9	95% CI		Р	aHR	9	95% CI		P*
Outpatient IV support										
Funded services	1.00					1.00				
Self-administered OPAT	0.94	0.45	to	1.96	0.87	0.86†	0.37	to	2.00	0.73
Funding source										
Medicare, Medicaid, private, Charity	1.00					1.00				
Self-pay	4.23	2.47	to	7.23	<0.001	5.48	3.09	to	9.73	<0.001

Model 1 controls for confounding with covariates; Model 2 controls for selection bias with the propensity score and for confounding.



## Resource Utilization (Under journal review- please do not distribute)

Table 5. Impact of the Outpatient Parenteral Antimicrobial Therapy Clinic on the hospital's inpatient bed utilization.

Fiscal year of index hospital discharge	OPAT patients	Median days of outpatient therapy per patient	Total days of outpatient therapy for all OPAT patients*	Average in-patient hospital beds avoided per day
2010	104	17	2,211	6.1
2011	231	27	6,848	18.7
2012	305	27	9,112	24.9
2013	304	29	9,495	26.0
All years	944	26	27,666	

<sup>\*</sup>Before the OPAT clinic was started, all of these days would have been spent just receiving antimicrobial infusions in the hospital.



## **Lessons Learned**

- A multi-disciplinary approach involving close collaboration of Infectious Disease specialists, Clinical Pharmacy specialists, Physician Assistants, Case Management, OPAT Transitional Care Nurses and utilization of electronic medical record (EMR) has been critical to the successful implementation of this transition of care model
- S-OPAT model delivers safe and effective care outside of the hospital setting, thus avoiding the inconveniences, complications, and costs of hospitalization. More importantly, S-OPAT exemplifies patient-centered care that empowers patients to complete therapy safely in the comfort of their home, surrounded by family and with minimal interruption in their daily lives



# Summary

- Decreased length of stay (LOS)
- Reduces risk of nosocomial exposure with shortened LOS and transition to home setting
- Safe and Effective
- Gives patient choice
- Implications for other resource limited settings to think 'outside the box' of the hospital to deliver care and improve resource utilization



## **Future Directions**

- Expand services to increase access to care
- Track patient outcomes for QI
- Publish data >1000 pts treated in program demonstrating safety, efficacy and cost savings
- CMS 1115 Waiver: Apply Process Improvement Methodology to Improve Quality/Efficiency
- Parkland experience: participation on *Infectious* Diseases Society of America panel to update United
   States guidelines for OPAT services



## Thank You!

